



July 13, 2026

Dear Mr. Haynes,

As we turn the corner on our new fiscal year, I want to take a moment to thank you for your continued service to Partners Health Management and to our members and communities through your board service. With the October 1, 2026, launch of Vaya Partners approaching, we are entering the next phase of the merger by establishing the initial governance structure for the new organization.

As outlined in the merger agreement approved by both organizations, Vaya Partners will be governed through two complementary bodies: the Vaya Partners Governing Board and the Vaya Partners County Commissioner Advisory Board (CCAB). During our June Board meeting, I shared an overview of this governance structure with a commitment to provide a process for identifying members interested in continued service.

One of our goals throughout this transition is to preserve the experience, institutional knowledge, and local perspective of our current board members while ensuring that every county continues to have a meaningful voice in the governance of Vaya Partners.

Opportunities to Continue Serving

The merger agreement provides several opportunities for current Partners Board members to continue serving after October 1, 2026:

- **Vaya Partners Governing Board** – Eight current Partners Board members will be selected to serve on the initial Governing Board.
- **County Commissioner Advisory Board (CCAB)** – Every county in the 47-county catchment area will appoint one representative to the CCAB.
- **Dual Service** – Board members selected to serve on the Vaya Partners Governing Board may also serve on the CCAB as the county representative.

Both boards will play an important role in the governance of Vaya Partners. The Governing Board provides strategic oversight of the organization, while the CCAB ensures every county has a formal voice in advising leadership and the Governing Board.

Next Step

By July 31, 2026, we are asking you to indicate your interest in continued service. Your response does not constitute an appointment. Rather, it will help the Partners Board develop the proposed slate of

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nominees consistent with the merger agreement for consideration at Partners' August 20, 2026, Board meeting.

Board Selection Process

- Current Partners Board members indicate their willingness to be considered.
- Partners develops a proposed slate consistent with the merger agreement.
- County leadership will be informed and engaged regarding representation of their county.
- The Partners Board considers and votes on the proposed slate at its August 20, 2026, meeting.
- The initial Vaya Partners Governing Board becomes effective October 1, 2026.

Action Requested by July 31, 2026

Please reply to this letter indicating your interest in the following opportunities:

- You would like to be considered for the Vaya Partners Governing Board.
- You would like to represent your county on the Vaya Partners County Commissioner Advisory Board (CCAB), if you represent a county.

After responses are received, we will continue working with county leadership and the Partners Board to complete the appointment process established in the merger agreement.

Thank you again for your service, leadership, and commitment throughout this historic transition. If you have questions, please contact me, Paula Malin, or Rachel Porter. We also welcome the opportunity to meet with you or your county leadership to discuss the governance transition in greater detail.

Sincerely,



Libby McCraw

Chief Executive Officer

Partners Health Management

cc:

Bryan King, County Manager

Hazel Haynes, County Clerk